

<b>Report To:</b>	<b>STRATEGIC COMMISSIONING BOARD</b>
<b>Date:</b>	12 February 2020
<b>Executive Member / Reporting Officer:</b>	Cllr Ryan – Executive Member (Finance and Economic Growth) Dr Ash Ramachandra – Lead Clinical GP Kathy Roe – Director of Finance
<b>Subject:</b>	<b>STRATEGIC COMMISSION AND NHS TAMESIDE AND GLOSSOP INTEGRATED CARE FOUNDATION TRUST – CONSOLIDATED 2019/20 REVENUE MONITORING STATEMENT AT 31 DECEMBER 2019 AND FORECAST TO 31 MARCH 2020</b>
<b>Report Summary:</b>	<p>With a gross budget for 2019/20 in excess of £948m, as at month 9 the Integrated Commissioning Fund has a forecast net spend of £619.6m, against a net budget of £617.2m. The forecast overspend of £1.550m is primarily driven by Children's Services, offset by contingency and capital financing. Further detail on the economy wide position is included at <b>Appendix 1</b>.</p> <p>The forecast has got worse from last month by £1.252m, mainly due to increased costs in Children's Services.</p>
<b>Recommendations:</b>	<p>Members are recommended to :</p> <ol style="list-style-type: none"> <li>1. Acknowledge the significant level of savings required during 2019/20 and beyond to deliver a balanced recurrent economy budget together with the related risks which are contributing to the overall adverse forecast.</li> <li>2. Acknowledge the significant financial pressures facing the Strategic Commission, particularly in respect of Children's Social Care, Acute, and Growth.</li> <li>3. Approve the acceptance of the Urban Tree Challenge grant funding set out in paragraph 2.4.</li> <li>4. Note the write offs of irrecoverable debt for the period 1 October to 31 December 2019.</li> </ol>
<b>Links to Community Strategy:</b>	Budget is allocated in accordance with the Community Strategy
<b>Policy Implications:</b>	Budget is allocated in accordance with Council Policy
<b>Financial Implications:</b> <b>(Authorised by the Section 151 Officer &amp; Chief Finance Officer)</b>	This report provides the 2019/20 consolidated financial position statement at 31 December 2019 for the Strategic Commission and ICFT partner organisations. For the year to 31 March 2020 the report forecasts that service expenditure will exceed the approved budget in a number of areas, due to a combination of cost pressures, shortfalls in income and non-delivery of savings. These pressures are being partially offset by savings and additional income in Capital and Financing, Corporate and Contingency budgets

which may not be available in future years.

The report emphasises that there is a clear urgency to implement associated strategies to ensure the projected funding gap in the current financial year is addressed and closed on a recurrent basis across the whole economy. The Medium Term Financial Plan for the period 2019/20 to 2023/24 identifies significant savings requirements for future years. If budget pressures in service areas in 2019/20 are sustained, this will inevitably lead to an increase in the level of savings required in future years to balance the budget.

It should be noted that the Integrated Commissioning Fund (ICF) for the Strategic Commission is bound by the terms within the Section 75 and associated Financial Framework agreements.

**Legal Implications:  
(Authorised by the  
Borough Solicitor)**

There is a statutory requirement for the Council to deliver a balanced budget whilst ensuring all services deliver value for money. Given the implications for each of the constituent organisations this report will be required to be presented to the decision-making body of each one to ensure good governance and to enable the two organisations to determine how the budget gap will be addressed.

**Risk Management:**

Associated details are specified within the presentation.

Failure to properly manage and monitor the Strategic Commission's budgets will lead to service failure and a loss of public confidence. Expenditure in excess of budgeted resources is likely to result in a call on Council reserves, which will reduce the resources available for future investment. The use and reliance on one off measures to balance the budget is not sustainable and makes it more difficult in future years to recover the budget position.

**Background Papers:**

Background papers relating to this report can be inspected by contacting :

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## 1. BACKGROUND

- 1.1 This report aims to provide an overview on the financial position of the Tameside and Glossop economy in 2019/20 at the 31 December 2019 with a forecast projection to 31 March 2020. Supporting details for the whole economy are provided in **Appendix 1**.
- 1.2 The report includes the details of the Integrated Commissioning Fund (ICF) for all Council services and the Clinical Commissioning Group. The total gross revenue budget value of the ICF for 2019/20 is currently £948 million.
- 1.3 It should be noted that the report also includes details of the financial position of the Tameside and Glossop Integrated Care NHS Foundation Trust. This is to ensure members have an awareness of the overall Tameside and Glossop economy position. Reference to Glossop solely relates to health service expenditure as Council services for Glossop are the responsibility of Derbyshire County Council.
- 1.4 Please note that any reference throughout this report to the Tameside and Glossop economy refers to the three partner organisations namely:
- Tameside and Glossop Integrated Care NHS Foundation Trust (ICFT)
  - NHS Tameside and Glossop CCG (CCG)
  - Tameside Metropolitan Borough Council (TMBC)

## 2. FINANCIAL SUMMARY

- 2.1 As at 31 December 2019 the Integrated Commissioning Fund is forecasting to spend £619.6m against an approved net budget of £618.1m, **an over spend of £1.550m**. This is primarily driven by Children's Services, Growth, Acute and CCG TEP shortfall, offset by contingency and capital financing, Primary Care and Continuing Care. The deteriorating position this month is due to an increase in Children's Services costs. Further detail is included at **Appendix 1**.

### Children's Social Care Services

- 2.2 While the overall size of the Looked After population has been relatively stable since Month 6 (709 at 15 Jan), the forecast position has deteriorated by a further £1,697k at Month 9. This is largely due to changes in the placement mix and includes:
- Increased number of higher tier placements
  - Exceptional costs for specialist bespoke provision.
  - Significant rise in legal costs/complexity of court activity
  - The number of young people in transitional placements.

- 2.3 In seeking to address these issues, work is actively under way to implement the Placement Sufficiency Plan, focusing on improvements across strategic commissioning, placement procurement and brokerage, contract management and quality assurance. Alongside this, the Placement and Permanence panel is individually reviewing each placement.

### Urban Tree Challenge Fund

- 2.4 The Operations & Neighbourhoods Directorate have been offered a grant of £92k from the Urban Tree Challenge Fund to plant and establish urban or peri-urban trees. The grant requires match funding which can be met from the existing budgets for labour and equipment in Operations and Greenspace. Members are asked to approve acceptance of this grant.

### **3. IRRECOVERABLE DEBTS**

- 3.1 **Appendix 2** details the Council's irrecoverable debts over £3,000 that have been written off in the period 1 July to 30 September 2019.

### **4. RECOMMENDATIONS**

- 4.1 As stated on the front cover of the report.